



**South Yorkshire and Bassetlaw
Accountable Care System**

The Hospital Services Review

**Presentation to the Health and Wellbeing
Board, Rotherham**

20 Sept 2017



Outline

- Background: the Accountable Care System
- Aims, process and governance
- Progress so far
- Public engagement
- Next steps

**Background:
the Accountable Care
System**



South Yorkshire and Bassetlaw

- We know that we have some excellent services within South Yorkshire and Bassetlaw
- But the Sustainability and Transformation Plan identified a number of major challenges, particularly around workforce and rising demand
- SYB have been identified as one of the first ‘Exemplar’ Accountable Care Systems, giving more freedoms for organisations to work together to tackle all aspects of physical and mental health
- One strand of the work to develop the ACS is the Hospital Services Review, focusing on improving the acute sector

Hospital Services Review: Aims, process and governance



The Review's Objectives

- **Define and agree a set of criteria** for what constitutes 'Sustainable Hospital Services' for each Place and for South Yorkshire and Bassetlaw, North Derbyshire and Mid Yorkshire
- **Identify any services** (or parts of services) **that are unsustainable**, short, medium and long-term including tertiary services delivered within and beyond the STP
- **Put forward future service delivery model** or models which will deliver sustainable hospital services
- **Consider what the future role of a District General Hospital** is in the context of the aspirations outlined in the South Yorkshire and Bassetlaw Sustainability and Transformation Plan (STP) and emergent models of sustainable service provision



Design Principles

- The objective of the review is to **improve patient outcomes and reduce health inequalities**. Patients and the public will be involved throughout.
- The majority of patients who would currently require hospital care will continue to have most of their **needs addressed locally, with a hospital in every Place** which provides access to urgent care
- The review will find **solutions for unsustainable services** with inherent, systemic challenges, rather than providing quick fixes for services with short-term resilience issues. We will consider unsustainable services across the patch as well as those of local concern.
- The review seeks to address the issues of **sustaining services**, not organisations. In this context, recommendations will likely impact site- and organisation-specific service delivery.



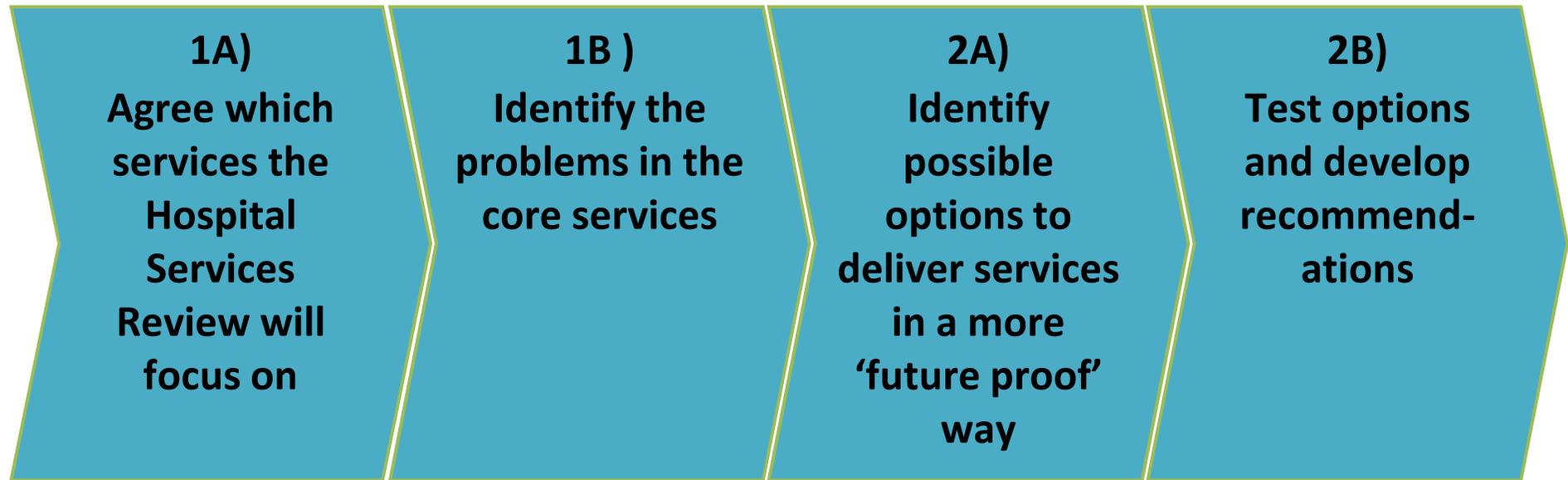
Definition of a sustainable service

We think a service is sustainable / 'future proof' if it

- sees **the right number of patients** so that our staff are well practiced and can give good and safe care
- has the **right staff** (who are well trained in what they do) at the right times and in the right places to be able to look after people when they need it
- provides access to the range of **possible extra services** that hospital patients may need to keep them safe



Process



Jun-Sep
2017

Sep-Oct
2017

Nov-Dec
2017

Jan-Apr
2017

We are here



Where we expect to get to by the end of the Review

What we will be aiming to deliver

- An assessment of how far some core services are sustainable on each of the sites in South Yorkshire and Bassetlaw
- Some independent proposals on how these 5 services might be made more sustainable, with high level modelling
- An independent view on the role of the District General Hospital

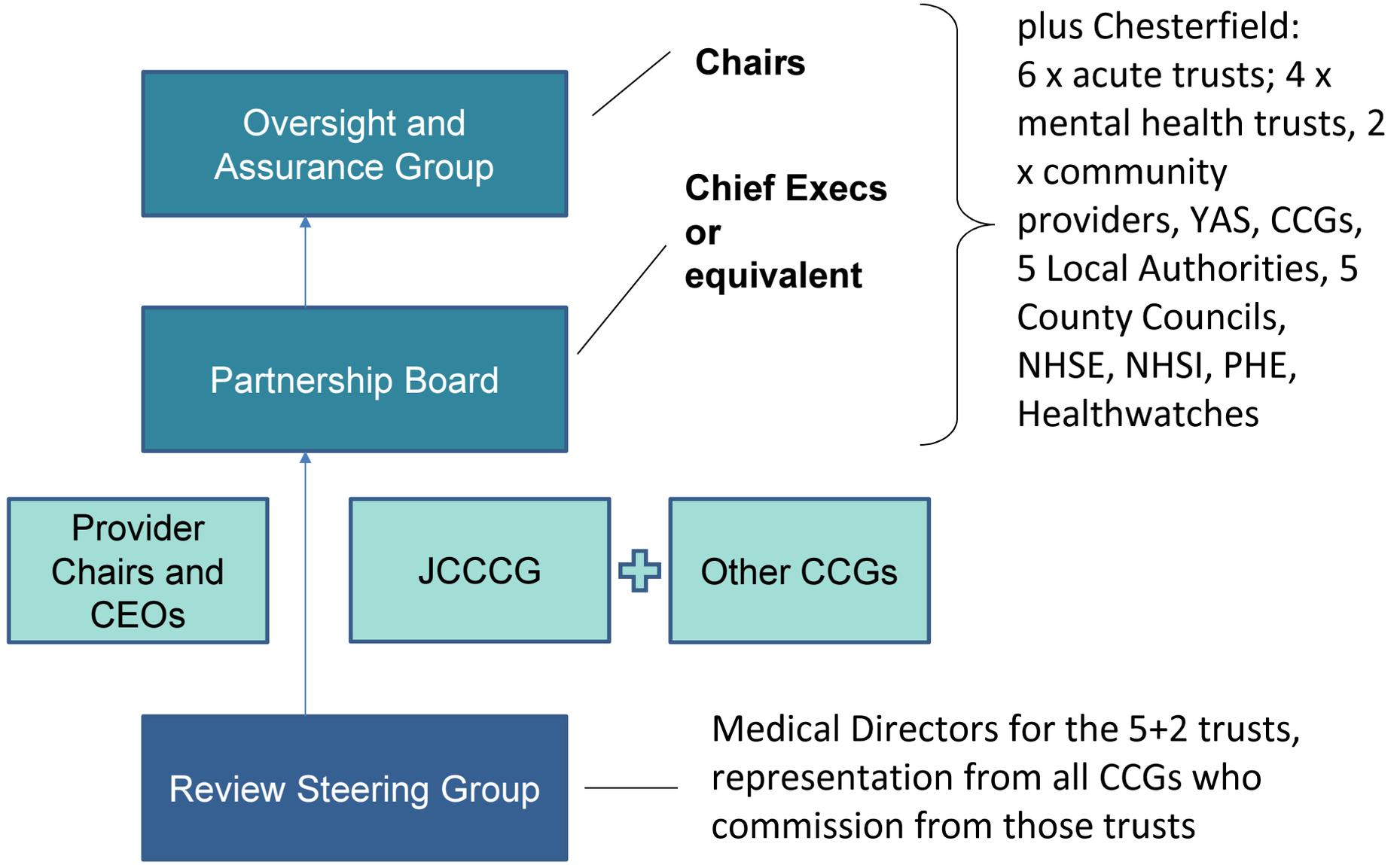
What we will not be aiming to deliver

- A detailed list of exactly which services we think should be provided on each site in SYB
- Detailed financial or activity modelling

The Review will present **recommendations for commissioners to consider**, to decide which if any they want to take forward for further development and **public consultation**



Governance





Review Team:

- Professor Chris Welsh leads the review as the Independent Review Director
- Alexandra Norrish – Programme Director
- Independent Support Team

Progress so far



Activity to date

- **Agreed review principles** (with public and clinical engagement)
- **Established agreed criteria** for testing whether services are ‘future proof’ (with public and clinical engagement)
- **Assessed all acute services** across all services looking at it from the perspective of the hospital and the wider system, and discussed which services we should focus on
- **Shortlist of services** will be agreed by the Oversight and Assurance Group



Patient and public engagement to date

July – Sept:

- Shared the principles (rules that the review is based on) for people to give us their written comments (using existing networks)
- Held a regional event for people to input into the weighting that is being used to help identify the services that the review will focus on.
- Compiled a list of people who are interested in staying involved

Engagement



Patient and public engagement next steps

The review launches fully in October, when the services that are being reviewed are confirmed.

- We are working with Healthwatch to hold events to ensure we gather views from our seldom heard communities,
- We are also planning another online and paper-based engagement exercise and another regional event.

When the **review concludes in March 2018** it will make suggestions about what changes could be made to ‘future-proof ‘ the services. If it is decided to change any services on the back of the review suggestions, those changes would be subject to **full public consultation**.



Staff and clinician engagement

- Medical Directors involved throughout as the Review Steering Group
- Clinical Working Groups will be established per service that is chosen for the review to focus on. These will include key clinicians from/ involved in those services (including General Practice)
- Engagement will take place specifically with the staff in services that are chosen for the review to focus on
- Wider staff / partners will be invited to be part of the patient/ public engagement



Engagement with local and national politicians

- Accountable Officers are briefing their MPs
- Local Authorities / elected members are being briefed by Accountable Officers and are also represented on the Partnership Board and Overview and Scrutiny Committee
- A paper went last week to the Joint Overview and Scrutiny Committee

Next steps



Next steps

- Confirm which services are in scope for the Review (Oversight and Assurance Group in October)
- Take forward clinical working groups for the services in Scope (October and November)
- Take forward public engagement events (October and November)